

BUDGET ADVISORY COMMITTEE MEETING

January 6, 2025 4:30 p.m. Via Zoom Video Conference

<u>AGENDA</u>

| 1. | Call to Order/Acknowledgement | | Chair |
|----|-----------------------------------|--------|-------------|
| 2. | Approval of Agenda | Page 1 | Chair |
| 3. | Approval of Minutes – May 6, 2024 | Page 2 | Chair |
| 4. | 2024/25 Amended Budget | Page 4 | G. Slykhuis |
| 5. | Questions | | |

Adjournment

Next Meeting:

April 7, 2025 4:30 pm Via Video Conference

BOARD OF EDUCATION SCHOOL DISTRICT NO. 78 (FRASER-CASCADE)

DRAFT MINUTES OF THE BUDGET ADVISORY COMMITTEE May 6, 2024

PRESENT:

Board - Committee Members:

| | Cathy Speth | Trustee | Committee Chair |
|--------|---------------------|----------------------|----------------------------|
| | Linda Kerr | Trustee | Committee Member |
| | Heather Stewin | Trustee | Alternate Committee Member |
| | Wendy Clark | Trustee | Non-Voting Observer |
| | Andrea Hensen | Trustee | Non-Voting Observer |
| | Wendy Colman-Lawley | Trustee | Non-Voting Observer |
| Repre | esentatives: | | |
| - | Lynne Marvell | President | FCTA |
| | Greg Lawley | Principal | FCPVPA |
| | Bruce Becker | Principal | FCPVPA |
| Staff: | | | |
| | Balan Moorthy | Superintendent | |
| | Gerry Slykhuis | Secretary Treasurer | |
| | Renge Bailie | Assistant Superinten | dent |
| | Crystal Medlock | Executive Secretary | |
| Regre | ets: | | |
| U | Massa Vana anaan | Taaahaa | ECTA |

| Megan Kempenaar | Teacher | FCTA |
|--------------------|----------------|---------|
| Alicia James | Representative | CMAW |
| Stephanie Fredette | Representative | IEC |
| Vacant | Representative | Student |
| Vacant | Representative | DPAC |
| | | |

1. **Call to Order and Acknowledgement**

The Zoom meeting was called to order by Cathy Speth at 4:30 p.m.

Trustee Speth acknowledged that the meeting was being held on the traditional ancestral and unceded shared territories of the Cheam, Sts'ailes, Sq'éwlets, Seabird Island, Shxw'owhamel, Nlaka'pamux, and the Chawathil people.

2. Approval of Agenda – May 6, 2024

KERR/MARVELL

THAT the agenda of the May 6, 2024 Budget Advisory Committee be approved as presented.

Carried

<u>Approval of Minutes – April 8, 2024</u> 2 3.

KERR/BECKER

THAT the Minutes of the Budget Advisory Committee meeting held on April 8, 2024, be approved as amended.

Carried

4. <u>2024/2025 Preliminary Budget Presentation</u>

Balan went over the targeted goals for SD78 for the upcoming 2024-2025 school year: Literacy, Numeracy and Transitions with an additional focus on Indigenous Learners.

Gerry presented a balanced budget for the 2024/2025 school year. He also reviewed the Budget Timelines, Enrolment Projections, and the Operating Grant increases for the upcoming year. Most of the Operating Grant increase will cover the 3.0% general wage increase for next year. He also demonstrated how the methodology for applying the funding for wage increases favours large, urban districts versus small, rural districts. Because we are a small, rural district, we are short about \$100,000 in funding. Gerry explained how the budget was impacted by reserve draws by schools, the Indigenous Education Department, and District funds for the Information Technology project. The budget will be using \$160,000 of Local Capital funds in order to balance.

<u>Adjournment</u>

SPETH/

THAT the meeting be adjourned at 5:18 p.m.

Carried

| Notice of Next Meeting: | January 6, 2025 |
|-------------------------|---------------------------|
| | 4:30 pm |
| | Via Zoom Video Conference |

BUDGET ADVISORY COMMITTEE MEETING

January 6, 2025

4:30 p.m.

via ZOOM



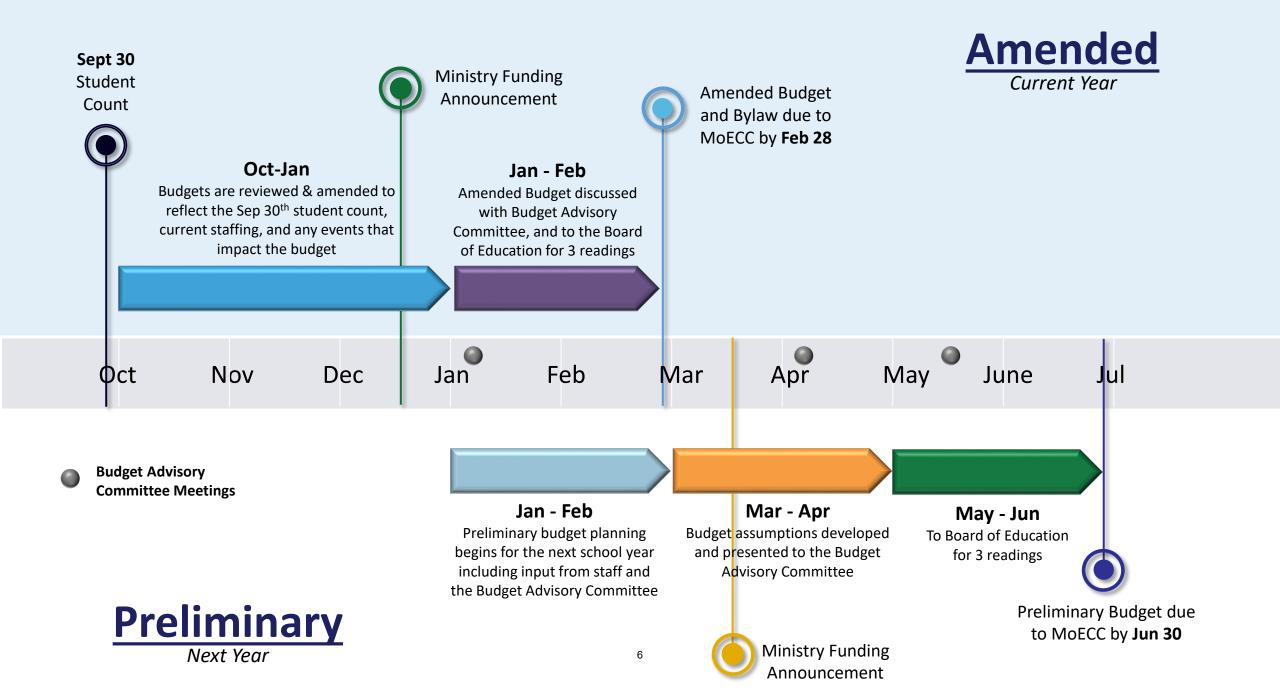
SCHOOL DISTRICT 78 FRASER-CASCADE

EVERYONE PULLING TOGETHER



"In the development of the annual budget, the Board shall provide an opportunity for input from vested interest groups through the Budget Advisory Committee prior to submitting the final budget to the Ministry of Education."





CHANGE IN TIMING OF DECEMBER OPERATING GRANT ANNOUNCEMENT

- Typically announced mid-December, the Ministry has delayed the 2024/25 recalculated operating grants until January.
- This delay impacts the Amended Budget preparation timeline.
- **Draft** numbers are being presented to the Budget Committee. Final figures will result in minor adjustments for Board submission.



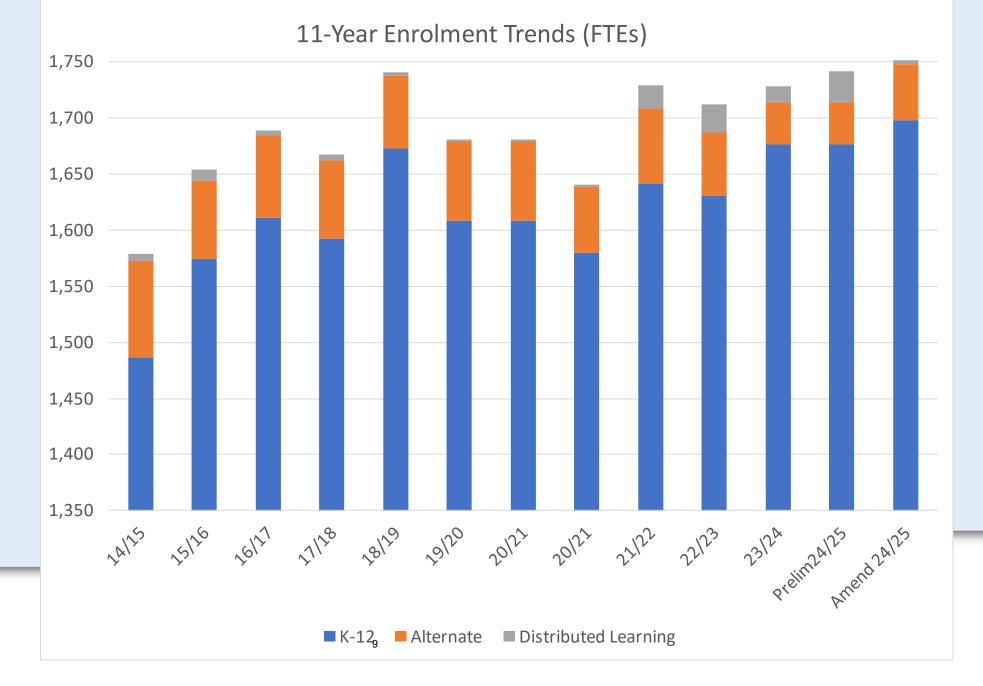
ENROLMENT TRENDS

School District #78 (Fraser Cascade) ENROLMENT BY SCHOOL

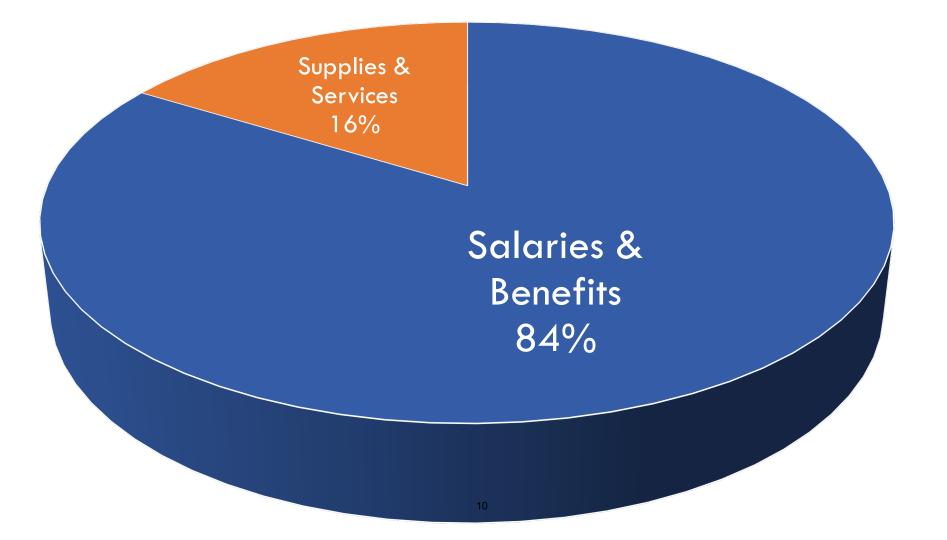
| | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 Prelim | 2024/25 Amend |
|--|---------|---------|---------------------|---------|---------|---------|---------|-------------------|------------------|
| Boston Bar Elementary School | 55.4 | 56.0 | 49.8 | 58.9 | 62.8 | 58.8 | 60.1 | 60.1 | 53.1 |
| Hope Secondary School | 359.9 | 372.4 | 370.9 | 352.9 | 369.9 | 361.0 | 382.1 | 382.1 | 390.4 |
| Coquihalla Elementary School | 355.0 | 363.0 | 340.0 | 305.0 | 343.0 | 357.0 | 350.0 | 350.0 | 362.0 |
| Silver Creek Elementary School | 137.0 | 148.0 | 141.0 | 137.0 | 146.0 | 145.0 | 132.0 | 132.0 | 133.0 |
| Agassiz Elementary Secondary School | 305.6 | 328.4 | 311.3 | 314.8 | 338.9 | 337.4 | 359.4 | 359.4 | 352.1 |
| Kent Elementary School | 279.0 | 293.0 | 283.0 | 297.0 | 263.0 | 248.0 | 261.0 | 261.0 | 278.0 |
| Harrison Hot Springs Elementary School | 103.0 | 101.0 | 104.0 | 103.0 | 110.0 | 117.0 | 123.0 | 123.0 | 119.0 |
| TREC | 49.8 | 50.0 | 53.0 | 51.0 | 49.3 | 39.0 | 23.0 | 23.0 | 33.0 |
| ACE | 20.0 | 16.0 | 18.0 | 8.0 | 18.0 | 17.0 | 15.0 | 15.0 | 17.0 |
| Continuing Education | 5.6 | 2.1 | 1.3 | 0.3 | 0.3 | 0.1 | 2.1 | 2.0 | 2.0 |
| Fraser Cascade Open Learning | | | | | 11.1 | 15.6 | 5.6 | 26.0 | 26.0 |
| Q'aLaTKu7eM | 0.0 | 11.0 | 8.0 | 11.0 | 8.0 | 6.9 | 8.3 | 8.3 | 7.5 |
| | 1670.3 | 1740.9 | 1680 ₆ 2 | 1638.8 | 1720.2 | 1702.7 | 1721.7 | 1741.9 | 1773.1 |



11-YEAR ENROLMENT TRENDS

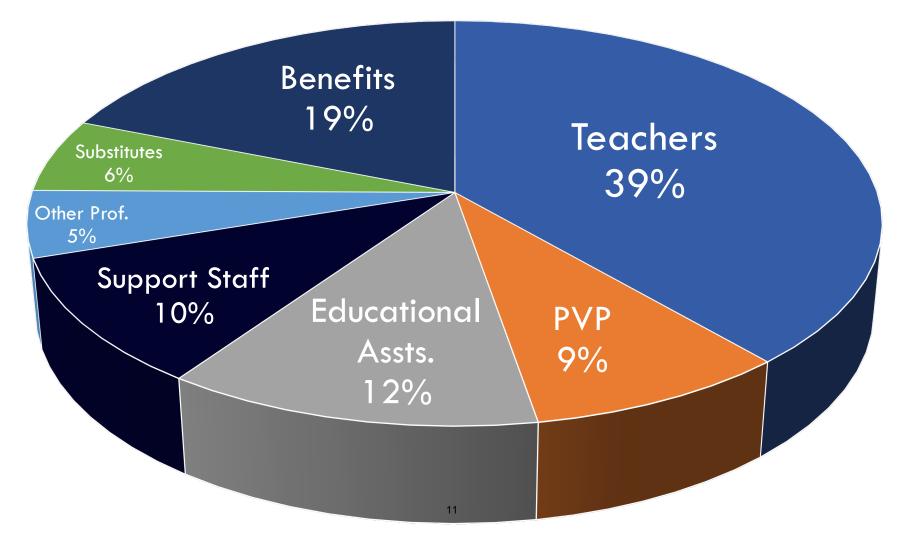


2024/25 AMENDED BUDGET - EXPENDITURES



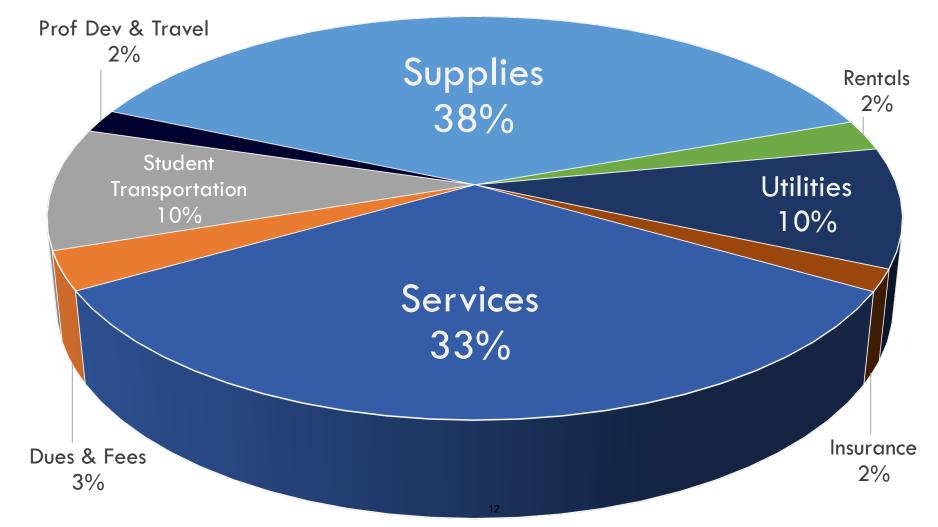


2024/25 AMENDED BUDGET - SALARIES & BENEFITS





2024/25 AMENDED BUDGET - SUPPLIES & SERVICES





2024/25 AMENDED BUDGET COMPARISON

School District #78 (Fraser Cascade) 2024/25 PRELIMINARY vs AMENDED BUDGET COMPARISON

| OPERATING FUND | 2024/25 Preliminary Budget | 2024/25 Amended Budget | Increase (Decrease) | % |
|--|----------------------------------|------------------------------|------------------------|--------|
| REVENUE | | | | |
| Provincial Grants, Ministry of Education | 23,617,486 | 24,405,239 | 787,753 | 3.3% |
| LEA/Direct Funding From First Nations | 4,322,163 | 4,417,599 | 95,436 | 2.2% |
| Provincial Grants, Other | 72,000 | 32,600 | (39,400) | -54.7% |
| International Student Tuition | 32,427 | 12,000 | (20,427) | -63.0% |
| Other Revenue | 115,600 | 216,630 | 101,030 | 87.4% |
| Rentals & Leases | 90,000 | 110,000 | 20,000 | 22.2% |
| Investment Income | 400,000 | 400,000 | - | 0.0% |
| Total Revenue | 28,649,676 | 29,594,068 | 944,392 | 3.3% |



2024/25 AMENDED BUDGET COMPARISON

School District #78 (Fraser Cascade)

2024/25 PRELIMINARY vs AMENDED BUDGET COMPARISON

| OPERATING FUND | 2024/25 Preliminary Budget | 2024/25 Amended Budget | Increase (Decrease) | % |
|------------------------------|----------------------------------|------------------------------|------------------------|-------|
| EXPENSE | | | | |
| Salaries | | | | |
| Teachers | 9,988,327 | 9,897,368 | (90,959) | -0.9% |
| Principals & Vice-Principals | 2,195,722 | 2,216,608 | 20,886 | 1.0% |
| Education Assistants | 3,094,404 | 3,157,010 | 62,606 | 2.0% |
| Support Staff | 2,593,707 | 2,611,566 | 17,859 | 0.7% |
| Other Professionals | 1,296,303 | 1,356,989 | 60,686 | 4.7% |
| Substitutes | 1,461,275 | 1,510,275 | 49,000 | 3.4% |
| Total Salaries | 20,629,738 | 20,749,816 | 120,078 | 0.6% |
| Employee Benefits | 4,678,962 | 4,847,357 | 168,395 | 3.6% |
| Total Salary & Benefits | 25,308,700 | 25,597,173 | 288,473 | 1.1% |
| Services & Supplies | 4,201,111 | 4,941,274 | 740,163 | 17.6% |
| Total Expense | 29,509,811 | 30,538,447 | 1,028,636 | 3.5% |

2024/25 AMENDED BUDGET COMPARISON

School District #78 (Fraser Cascade)

2024/25 PRELIMINARY vs AMENDED BUDGET COMPARISON

| Budget | Budget | (Decrease) | % |
|-----------|---|--|---|
| (860,135) | (944,379) | (84,244) | -0.3% |
| (160,000) | (868,500) | (708,500) | |
| 216,040 | 280,487 | 64,447 | |
| 633,595 | 623,392 | (10,203) | |
| 10,500 | 150,500 | 140,000 | |
| 160,000 | 758,500 | 598,500 | |
| | (160,000) 216,040 633,595 10,500 | (860,135) (944,379) (160,000) (868,500) 216,040 280,487 633,595 623,392 10,500 150,500 | (860,135) (944,379) (84,244) (160,000) (868,500) (708,500) 216,040 280,487 64,447 633,595 623,392 (10,203) 10,500 150,500 140,000 |



CAPITAL ASSET PURCHASES

| <u>Capital Expenditures</u> | Preliminary Amen | | 2024-25 mended Budget | |
|--------------------------------|------------------|---------|-----------------------------|---------|
| Vehicle - Maintenance | \$ | 60,000 | \$ | 69,500 |
| Bus Hoist | | 75,000 | | 77,000 |
| Vehicle-Inclusive Ed. | | 25,000 | | - |
| Lawn Tractor | | | | 12,000 |
| Portable-ICY Team | | | | 200,000 |
| Renos & Portable-Board Office | | | | 400,000 |
| IT Refresh Project (remainder) | | | | 110,000 |
| | \$ | 160,000 | \$ | 868,500 |



FUND ACCOUNTING

Operating Funds



Instruction School & District Administration Operations & Maintenance Transportation

Special Purpose Funds



Funds provided by a third party for the sole purpose to carry out a function or activity, e.g. school generated funds, scholarships, ministry-designated activities.



For the purpose of acquiring land, buildings, and major equipment.

SPECIAL PURPOSE FUNDS — SUMMARY OF CHANGES TO FUNDING

| Fund | 2024-25 Funding Preliminary | 2024-25 Funding Amended | Funding Increase (Decrease) |
|--------------------------------------|--------------------------------|----------------------------|--------------------------------|
| Annual Facilities Grant | \$ 107,288 | \$ 107,288 | \$- |
| Learning Improvement Fund | 96,439 | 96,439 | - |
| School Trust & Scholarship Funds | 740,000 | 525,000 | (215,000) |
| Strong Start/Ready Set Learn | 108,250 | 108,250 | - |
| French Language (OLEP) | 6,591 | 10,733 | 4,142 |
| Community Link | 385,353 | 392,453 | 7,100 |
| Classroom Enhancement Funds | 3,562,133 | 3,881,206 | 319,073 |
| First Nations Student Transportation | 125,706 | 76,475 | (49,231) |
| Mental Health in Schools | 57,000 | 57,000 | - |
| Student & Family Affordability | - | - | - |
| Early Care & Learning | 175,000 | 175,000 | - |
| Feeding Futures Fund | 350,000 | 350,000 | - |
| ERASE | 94,710 | 85,000 | (9,710) |
| Integrated Child & Youth | 250,359 | 257,130 | 6,771 |
| | \$ 6,058,829 | \$ 6,121,974 | \$ 63,145 |

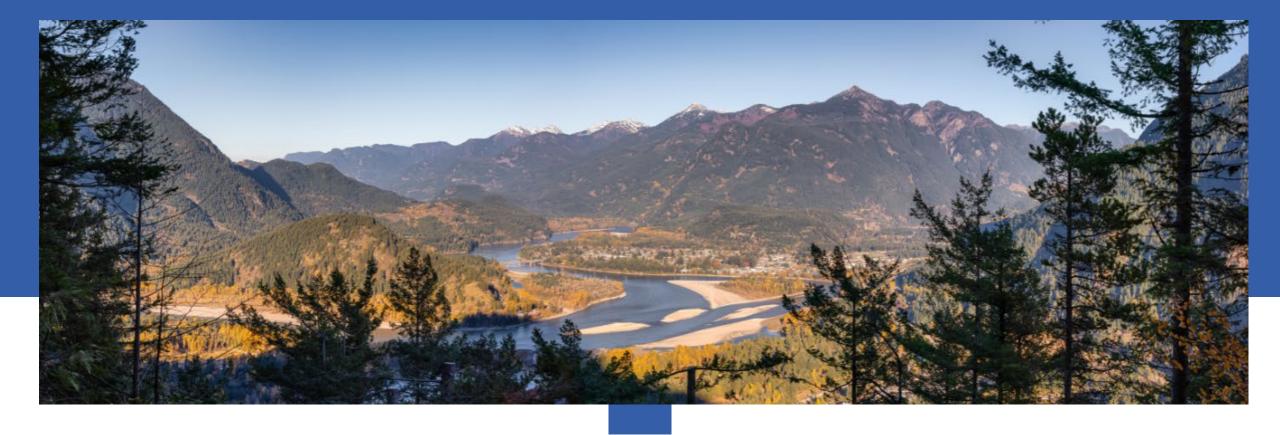


Amended Budget 2024/25 - Budgeted Allocation of Surplus

BUDGETED Allocation Of Surplus

| | Balances Jun.30/24 | Included in 2024/25 Budget | Budgeted Balance Jun.30/25 |
|--|-----------------------|-------------------------------|----------------------------------|
| SCHOOLS | | | |
| Boston Bar Elementary School | 52,178 | 59,106 | -6,928 |
| Hope Secondary School | 48,237 | 48,237 | 0 |
| Coquihalla Elementary School | 62,145 | 32,065 | 30,080 |
| Silver Creek Elementary School | 10,906 | 0 | 10,906 |
| Agassiz Elementary Secondary School | 170,088 | 78,000 | 92,088 |
| Kent Elementary School | 15,200 | 15,200 | 0 |
| Harrison Hot Springs Elementary School | 47,879 | 47,879 | 0 |
| | 406,633 | 280,487 | 126,146 |
| DISTRICT: | | | |
| Indigenous Ed. | 81,407 | 81,407 | 0 |
| Indigenous Ed. (Extra Carryforward) | 541,985 | 541,985 | 0 |
| Trustee Pro-D | 48,466 | 10,500 | 37,966 |
| | 671,858 | 633,892 | 37,966 |
| TOTAL INTERNALLY RESTRICTED | 1,078,491 | 914,379 | 164,112 |
| UNRESTRICTED SURPLUS | 3,837,892 | | 3,697,892 |
| Governance Strat Plan | | 30,000 | |
| IT Optimization | | 110,000 | |
| LOCAL CAPITAL | 879,576 | | 121,076 |
| Capital Purchases | | 158,500 | |
| ICY Portable | | 200,000 | |
| DEO Renos & Portable | | 400,000 | |
| GRAND TOTAL | \$ 5,795,959 | \$ 1,812,879 | \$ 3,983,080 |





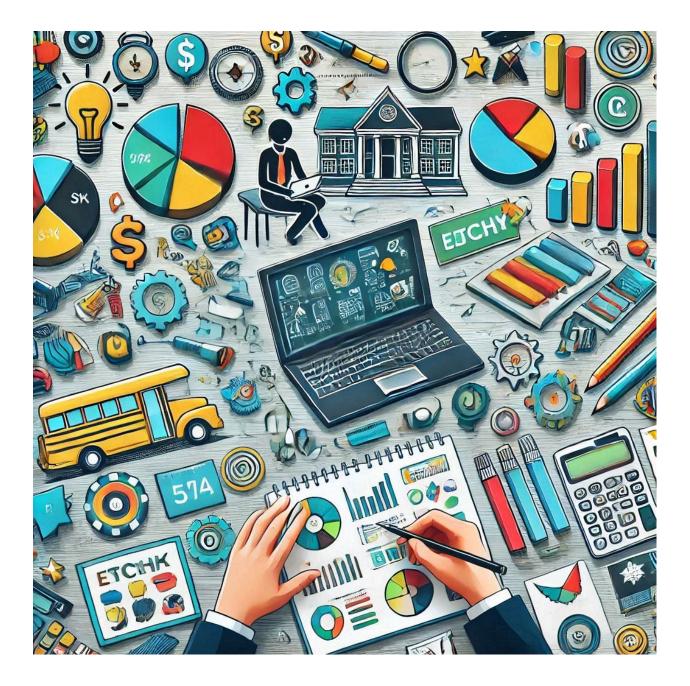
NEXT MEETING: APRIL 7, 2025 4:30 PM VIA ZOOM





SCHOOL DISTRICT 78 FRASER-CASCADE

2024/25 Amended Operating Budget Report



School District #78 (Fraser Cascade) 2024/25 PRELIMINARY vs AMENDED BUDGET COMPARISON

| | 2024/25 | 2024/25 | | |
|--|-----------------------|-------------------|------------------------|---------------------|
| OPERATING FUND | Preliminary Budget | Amended Budget | Increase (Decrease) | % |
| REVENUE | | | | |
| Provincial Grants, Ministry of Education | 23,617,486 | 24,405,239 | 787,753 | 3.3% |
| LEA/Direct Funding From First Nations | 4,322,163 | 4,417,599 | 95,436 | 2.2% |
| Provincial Grants, Other | 72,000 | 32,600 | (39,400) | -54.7% |
| International Student Tuition | 32,427 | 12,000 | (20,427) | -63.0% |
| Other Revenue | 115,600 | 216,630 | 101,030 | 87.4% |
| Rentals & Leases | 90,000 | 110,000 | 20,000 | 22.2% |
| Investment Income | 400,000 | 400,000 | <u> </u> | 0.0% |
| Total Revenue | 28,649,676 | 29,594,068 | 944,392 | 3.3% |
| | | | | |
| EXPENSE | | | | |
| Salaries | 0 000 227 | 0 007 200 | (00.050) | 0.00/ |
| Teachers | 9,988,327 | 9,897,368 | (90,959) | -0.9% |
| Principals & Vice-Principals | 2,195,722 | 2,216,608 | 20,886 | 1.0% |
| Education Assistants | 3,094,404 | 3,157,010 | 62,606 | 2.0% |
| Support Staff | 2,593,707 | 2,611,566 | 17,859 | 0.7% |
| Other Professionals | 1,296,303 | 1,356,989 | 60,686 | 4.7% |
| Substitutes | 1,461,275 | 1,510,275 | 49,000 | 3.4% |
| Total Salaries | 20,629,738 | 20,749,816 | 120,078 | 0.6% 3.6% |
| Employee Benefits | 4,678,962 | 4,847,357 | 168,395 | <u>3.6%</u> 1.1% |
| Total Salary & Benefits | 25,308,700 | 25,597,173 | 288,473 | |
| Services & Supplies | 4,201,111 | 4,941,274 | 740,163 | 17.6% |
| Total Expense | 29,509,811 | 30,538,447 | 1,028,636 | 3.5% |
| Net Revenue (Expense) | (860,135) | (944,379) | (84,244) | |
| | (400,000) | (222 522) | (700 500) | |
| Capital Asset Purchases | (160,000) | (868,500) | (708,500) | |
| Drawn from School Surpluses | 216,040 | 280,487 | 64,447 | |
| Drawn from Indigenous Ed Surplus | 633,595 | 623,392 | (10,203) | |
| Drawn from Operating Reserves | 10,500 | 150,500 | 140,000 | |
| Drawn from Local Capital Reserves | 160,000 | 758,500 | 598,500 | |
| Surplus (Deficit) for Year | - | - | - | |



Amended Operating Budget Report Explanation of Changes from the Preliminary 2024/25 Budget

January 6, 2025

Each year we develop two budgets: a Preliminary Budget in the Spring where we quantify the big strategic decisions, particularly around staffing; and an Amended Budget in the following Fall/Winter where we adjust for any estimation and assumption errors in the Preliminary Budget.

At this point in the year, we have clearer enrolment and staffing numbers, and we also have final numbers for the previous year, so the estimates are much more accurate.

Below are the detailed explanations for the changes from the Preliminary Operating Budget to the Amended Operating Budget. We are focused on the Operating Budget only because the budgets for the other funds are largely determined by the funding sources.

REVENUES:

• Operating Grant – \$788,000

\$299,000 - K-12 enrolment increase

- \$664,000 Special Needs student enrolment increase
- \$41,000 Indigenous student enrolment increase
- (\$13,000) ELL student enrolment decrease
- (\$95,000) LEA recoveries. This is offset by an increase in LEA billings to First Nations
- (\$78,000) Salary Differential funding
- (\$30,000) Labour Settlement/Benefit funding rolled into operating grant
- LEA Funding from First Nations \$95,000 Increases in rates/enrolments of indigenous students covered under an LEA agreement. This increase was offset by recoveries from our Operating Grant.
- **Provincial Grants, Other (\$39,000)** A reduced number of students participating in trades programs has resulted in less Skilled Trades BC grants.
- **Other Revenue \$101,000** The remaining grants from the Microsoft Class Action were received amounting to \$112,000.

- **Rentals & Leases- \$20,000** Additional daycares have provided more rental income.
- **Investment Income- \$0** The increase in cash balances due to advances for the daycare capital projects are reducing as the projects proceed. Also, interest rates have dropped, and government has reduced what they are paying on funds invested with them. We therefore anticipate no increase to what was initially budgeted.

SALARIES & BENEFITS:

Teachers - (\$91,000)

- (\$78,000) during the transition last year at HSS/TREC, the admin was unable to cover as much teaching time. This is not required this year.
- \$98,000 there was a net increase of one school division this year due to increased enrolment.
- \$108,000 Indigenous Ed. added a Graduation Coach position and increased the time for a language teacher.
- (\$140,000) the FCTA president is paid by the School District, and the cost of their wages & benefits is billed to the union. The funds for last year were not received until the current fiscal year, creating a one time credit to wages for this year.
- (\$97,000) we were unsuccessful in recruiting a psychologist position this year and have contracted out this work. Additional funds were added to the Services budget that offsets this.

Principals & Vice Principals – \$21,000

- \$0 The Indigenous Ed. Budget previously paid for a portion of one of our district VPs. This has been discontinued, resulting in a \$40,000 transfer from targeted funding to regular operating. No overall impact on total salaries.
- \$12,000 One of our Admin worked the month of July to cover the summer school Read 'n Rec duties.
- \$14,000 one our retiring Admin finished at the end of July resulting in one month of wages.
- (\$4,000) Wage increases were less than initially estimated.

Education Assistants – \$63,000

- (\$142,000) we did a detailed analysis on average hours worked per year by EAs. The estimates we used last year were too high resulting in this adjustment in the current year.
- \$198,000 we hired a number of additional EAs this year due to the increase in funded students.
- \$10,000 StrongStart coordinators are categorized under the EA category. Most of their wages are covered under special purpose funds. This amount represents the costs covered by operating funding.

Support – \$18,000

- (\$45,000) we did a detailed analysis on average hours worked per year by 10-month staff. The estimates we used last year were too high resulting in this adjustment in the current year.
- \$21,000 a short bus run was added for Coquihalla students

- \$23,000 clerical support has been added for the Inclusive Ed. Department. This cost represents half a year only.
- \$18,000 salary continuance for an employee who left last year.

Other Professionals – \$61,000

- \$19,000 wage increases were higher than estimated
- \$42,000 additional staffing for support for student information systems and HR, This cost represents half a year only.

Substitutes - \$49,000

• \$49,000 – estimated increase in sub costs

Benefits - \$168,000

- \$17,000 Net change in benefits due to various salary changes
- (\$39,000) teacher allowances were budgeted twice under benefits and salaries.
- \$190,000 accrual for Employee Future Benefits were missed in the Preliminary Budget.

SUPPLIES & SERVICES:

Following is a breakdown of the accounts that make up the Supplies & Services amount:

| OPERATING FUND | 2024/25 Preliminary Budget | 2024/25 Amended Budget | Increase (Decrease) | % |
|-----------------------------------|----------------------------------|------------------------------|------------------------|--------|
| SERVICE & SUPPLIES BREAKDOWN: | | | | |
| Services | 1,148,209 | 1,649,834 | 501,625 | 43.7% |
| Student Transportation | 136,023 | 153,523 | 17,500 | 12.9% |
| Professional Development & Travel | 434,492 | 484,579 | 50,087 | 11.5% |
| Rentals & Leases | 70,000 | 93,000 | 23,000 | 32.9% |
| Dues & Fees | 145,560 | 122,080 | (23,480) | -16.1% |
| Insurance | 83,000 | 86,900 | 3,900 | 4.7% |
| Supplies | 1,661,827 | 1,877,358 | 215,531 | 13.0% |
| Utilities | 522,000 | 474,000 | (48,000) | -9.2% |
| Total Services & Supplies | 4,201,111 | 4,941,274 | 740,163 | 17.6% |

Services - \$502,000

- \$155,000 we were unsuccessful in recruiting a psychologist position this year and have contracted out this work. This cost is partially offset by savings in the Salaries & Benefits accounts.
- \$50,000 Deaf & Hard of Hearing teacher contract with SD33.
- \$87,000 changes to Indigenous Ed. Budget
- \$30,000 Strategic Plan development contract
- \$51,000 School budget changes
- \$20,000 International Student fees underbudgeted
- \$109,000 various department increases to reflect prior year actual costs

Student Transportation – \$18,000

• Adjustment to budget to reflect prior year actual costs

Professional Development & Travel – \$50,000

- (\$55,000) changes to Indigenous Ed. Budget
- \$27,000 support for Literacy and Numeracy Specialists
- \$9,000 increase in annual PVP Pro-D funding
- \$15,000 School budget changes
- \$41,000 error in Education Admin budget
- \$13,000 various adjustments to Department budgets

Rentals & Leases - \$23,000

• \$25,000 – Boston Bar housing not included in Preliminary Budget

Dues & Fees – (\$23,000)

- (\$47,000) Careers UFV fees were overestimated in the Preliminary Budget
- \$9,000 Focused Education Resources buying group fees not included in Preliminary Budget
- \$15,000 various budget adjustments to better reflect actual costs

Supplies - \$216,000

- \$55,000 Increase in Technology budget to cover evergreening plan for schools
- \$150,000 increase in School budgets
- \$24,000 Literacy and Numeracy Department supplies
- (\$12,000) decrease in Maintenance & Transportation budgets

Utilities – (\$48,000)

• (\$48,000) – Budget adjusted to reflect actual costs